



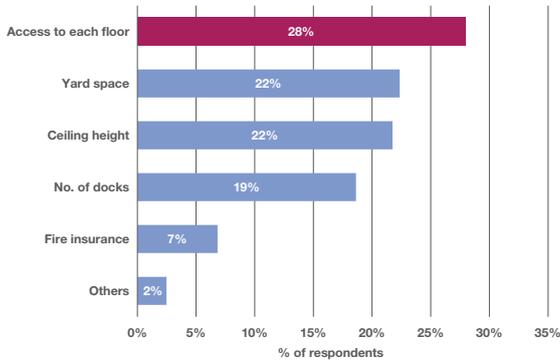
# Asian Cities Report

## Seoul Logistics

2H 2016

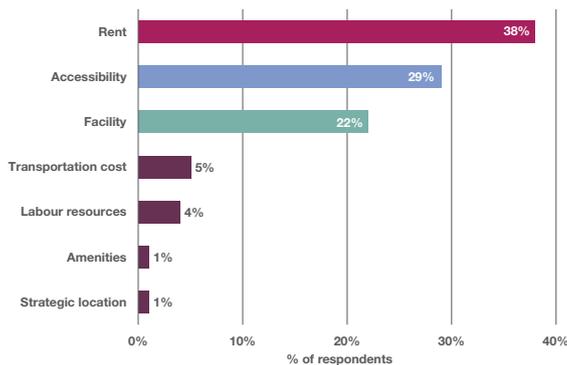


GRAPH 1  
**Facility preferences**



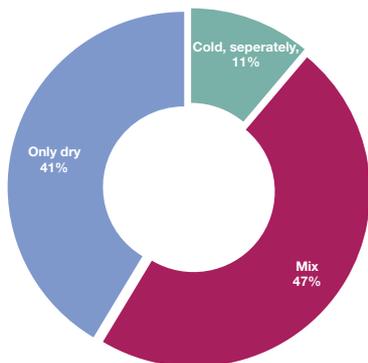
Source: Savills Korea Research & Consultancy

GRAPH 2  
**Top consideration when choosing a logistics centre**



Source: Savills Korea Research & Consultancy

GRAPH 3  
**Demand per type of facility, % of respondents**



Source: Savills Korea Research & Consultancy

**Survey overview**

This survey was conducted to better understand tenants' logistics centre preferences. With the survey results, Savills subsequently analysed key considerations and requirements for occupiers.

Logistics tenants can be broadly categorised into either 3PL, manufacturing or retail. According to our survey, companies with a yearly sales volume exceeding KRW1 trillion, including Hyundai Logistics, CJ Korea Express and Hanjin Express, owned or leased more than 50 logistics centres each, whereas the other 90% of companies owned or leased less than 10.

67% of survey respondents answered that they had invested in equipment such as conveyers. Both the 3PL and retail groups invested more heavily in equipment than the manufacturing sector.

Since a major cold storage fire incident at Korea 2000 in Icheon in 2009, tightened legislation and greater industry safety awareness has led to insurance becoming commonplace. Our survey showed 97% of respondents now have insurance on facilities; 20% benefit from both landlord and tenant insurance.

With regard to rent increases, a typically sensitive topic for landlords and tenants alike, 60% of our sample responded. 39% of tenants answered that they had seen no increases in rent during their lease-term; 5% confirmed no increase despite such provisions in lease contracts. Where escalation does apply, the typical annual increase rate ranges between 1-5%.

Approximately half of the surveyed tenants confirmed future plans for either expansion or relocation; 37% expansion, 11% relocation, with 2% considering both options. Consistent leasing demand is therefore expected to continue in the coming years.

**Survey results and analysis**

**Facility preferences**

As enlarged and modernised new logistics centres are steadily supplied, tenant preferences, requirements and expectations are evolving. Approximately 30% of surveyed tenants answered that direct access to each floor is of primary importance. Though the number of logistics

centres which were delivered within the last two to three years with direct access to each floor has increased, others still use vertical conveyors or freight elevators to get to the upper floors. Considering current trends, the necessity for direct access to each floor should be incorporated into new logistics centre designs.

The vast majority of tenants require an element of yard area, with 50% of survey respondents requiring areas of 3,300 sq m or more. In terms of optimum floor heights, respondents showed the strongest preference for 5-10m.

**Amenity preferences**

In terms of amenity preferences, the overwhelming tenant favourite, with 45% of respondents, was 'shuttle bus transportation' for employees. This result reflects the unique characteristics of the logistics industry, which is especially labour sensitive due to most logistics centres locations lying outside of Seoul, with limited or inconvenient public transport.

**Location preferences**

In the case of location, we asked respondents to choose between proximity to customers, main ports and production sites. Among these, proximity to customers was considered to be the top priority. In the logistics industry, proximity to main ports was considered as important as that of customers, whereas in the distribution industry, proximity to customers was the principle concern. In the manufacturing industry, proximity to both customers and production site were critical factors.

**Expressway preferences**

70% of respondents selected the Gyeongbu expressway, passing through North and South Seoul, as their preferred expressway location from an accessibility perspective. This is because the Gyeongbu expressway is easy to access, thanks to its direct entry into Seoul, with exceptional connectivity to other major expressways. After the Gyeongbu expressway, 29% and 22% of respondents selected the Jungbu expressway and Outer-ring-road as their second-placed choice, as they offer good accessibility to production site and consumers, respectively.

**Storage type preferences**

The most noticeable result in the survey is the shift in demand for

logistics centre type (dry / cold / mixed). Recent changes in lifestyle, such as the rise of one-person and dual-income households, have led to an explosion of fresh food purchases, such as HMR (home meal replacement) and online fresh food products. Consequently, the demand for cold and mixed logistics centres is growing.

60% of the respondents confirmed that some form of cold storage is favoured, including mixed type (providing both dry and cold storage facilities). 50% of respondents prefer mixed. Despite the enhanced demand for mixed storage facilities, there is currently a lack of supply due to higher development costs and operational challenges.

**Lease term preferences**

The results for lease duration emphasised an obvious disparity between investors’ and tenants’ desired lease periods. The largest share of tenants, 41%, replied that they would like a three to five year lease. 22% would instead prefer a shorter lease term of one year or less. On the other hand, any preference for longer lease terms of 10 years or more, as favoured by investors, was minimal.

The favoured tenant inducement in terms of total lease package was a reduced rent, with 44% of respondents opting for this. 16% of tenants preferred rent-free periods, whilst 10% desired financial support for relocating. As the above shows, tenants are becoming increasingly educated and aware of the variety of incentive options open to them.

**Top considerations**

Logistics costs can be broken down into rent, transportation, labour and other costs. The largest component is the transportation cost, at approximately 36%, followed by rent and labour costs, at 28% and 26% respectively. The cost elements are primarily divided into fixed and variable costs. The monthly rent is essentially a fixed element over the term of the lease contract period (any index-linked increases aside).

When asked to choose between accessibility and transportation costs, approximately 60% of respondents preferred better accessibility, even with the associated increased rental costs. The other 40% favoured lower rents, despite greater transportation

cost stemming from poorer access or being located further away from major road interchanges. The results show accessibility to major expressways for faster delivery takes precedence over transportation costs when most tenants consider location.

When questioned on the most important factor impacting their selection of a logistics centre, rent, accessibility and facility quality were all selected frequently. Rent received 38% of the vote and was ultimately considered the overriding factor when selecting a logistics centre, followed by accessibility and then facility quality.

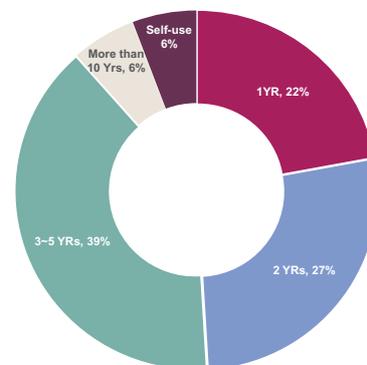
The results indicate a slight mismatch: 61% of respondents said that tenants give more weight to accessibility, even with higher rent costs; however, the most important consideration in decision making was ultimately rent. This result is related to the structure of total logistics costs. Rental cost is fixed and a long-term commitment under a lease contract, while labour costs and transportation costs are more variable. Our findings imply that rent, as a fixed cost, is a greater consideration than accessibility in the decision making process.

**Conclusion**

The main reason for tenant relocation or expansion is to maximise customer satisfaction and profit, whilst minimising logistics costs. Understanding tenants’ various requirements, cost sensitivities, and correlations between preference and cost, is essential to forecast demand in the logistics market. Analysis shows that tenants adopt a holistic approach to logistics centre selection. When choosing a logistics centre, tenants place great importance on rent, accessibility and facilities. Labour availability in the location is another defining factor for selection.

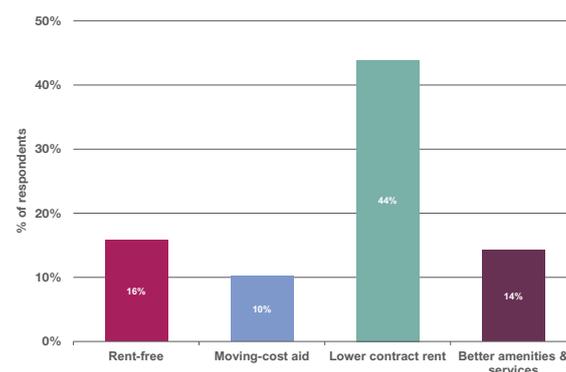
Among these important considerations, rent affordability remains the top priority. We anticipate pre-leasing newly-developed logistics centres will be challenging if targeted rents significantly exceed surrounding rents, regardless of facility quality. Rent affordability should be studied at an initial stage and in detail, for both development and investment decisions. This will help ensure required operating income and returns can be achieved and sustained. ■

GRAPH 4 Lease term preferences, % of respondents



Source: Savills Korea Research & Consultancy

GRAPH 5 Incentive preferences



Source: Savills Korea Research & Consultancy

TABLE 1 Logistics survey outline

Classification	Details
Contents	Preferences and key factors when selecting logistics centres
Period	Jun to Sep 2016
Respondents	Tenants of logistics centre
Number of respondents	101
Method	Survey and interview
<b>Classification by industry type</b>	
3PL	60%
Retail	22%
Manufacturing	18%

Source: Savills Korea Research & Consultancy

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