TABLE 1: Major Projects In The Pipeline

ESTIMATED COMPLETION	DEVELOPMENT	LOCATION	ESTIMATED NLA (SQ FT)*
2023	Sengkang Grand Mall	Compassvale Bow/Sengkang Central	109,000
2024	The Woodleigh Mall	Bidadari Park Drive	94,000
2025	Canninghill Square	River Valley Road	90,000
2025	Punggol Digital District	Punggol Way	173,000
2025	Pasir Ris Mall	Pasir Ris Central	270,000
n.a.	Office/retail development	Tanah Merah Coast Road	108,000
2026	The Reserve Residences/Bukit V	Jalan Anak Bukit	92,000
mid-2030s	Changi Airport Terminal 5	Tanah Merah Coast Road	435,000

Source: Company announcements, URA, Savills Research & Consultancy

*Savills estimate, based on an efficiency rate of between 70% and 75%.